Budgeting and Financial Management in the Public Sector

July 7-26, 2019

“My experience during these last three weeks will be an asset for my lifetime, and I will use the knowledge that I have gained here for the betterment and prosperity of my country.”

Hikmat Bhandari, BUDGET participant

Duke Center for International Development
The Program

Budgeting and financial management are at the core of economic and public sector reform programs around the world. With the growing pressures for enhanced service delivery and the challenges of budgetary crises and fiscal shocks, the need for improved budget processes and innovative financial management techniques is increasingly felt in developing and emerging economies. As a participant in the *Budgeting and Financial Management in the Public Sector (BUDGET)* program you will develop the analytical and operational skills required to reform budget systems and strengthen public financial management. During this intensive three-week training course, you will have the opportunity to analyze the budget system reforms in several countries around the world through a combination of lectures, case studies, negotiation sessions, and hands-on computer exercises.

The Faculty

**Professor Graham Glenday**  
PhD in Public Policy,  
Harvard University

**Professor GP Shukla**  
PhD in Political Economy and Government, Harvard University

Dr. Shukla and Dr. Glenday are joined by faculty from the Public Finance Group (PFG). PFG is a faculty unit that specializes in research, executive education, and advising services in all areas relating to public financial management and taxation, having collectively lived or worked in over 25 countries during the last 20 years. PFG faculty have undertaken multiple advising projects, trainings, and research activities on fiscal policy, taxation, and public finance throughout the world. The group has extensive expertise in central and local-government finance, tax policy, and fiscal reform.

In addition to faculty from PFG, DCID Executive Education programs also include visiting faculty from other departments along with outside experts and senior practitioners who specialize in the subject of the course.

In the BUDGET program you will study:

- The relationship between the government budget and the national economy
- Input, output, and outcome-oriented budget systems for budget formulation and management
- Analytical techniques and tools such as cost-benefit analysis in capital budgeting, revenue forecasting, and costing of public services
- Negotiation skills in budgeting
- Issues in the implementation of program and performance budgeting
- Evolving use and roles of quality indicators for policies, institutions, and processes in public financial management and budgeting
- Issues and challenges in promoting budget and financial reform
- Budgetary aspects of fiscal decentralization
What topics will be covered?

• Budget and macro-economy
• Public finance and economic growth
• Budget and stabilization policy
• Revenue forecasting techniques
• Management and organization of budget processes
• Alternative budget frameworks including MTEF (medium-term expenditure framework)
• Input-control and output-oriented performance or results-based budgeting techniques
• Balanced scorecard approaches to budgeting and management
• Budget as an instrument of managerial performance
• Monitoring and evaluation of budget performance
• Indicators of budget policy, institutions, and processes
• Budget implementation, cash management, and budget monitoring techniques
• Fiscal transparency standards and assessment
• Fiscal decentralization and budgeting
• Budgeting and poverty reduction strategies
• Capital budgeting, cost-benefit, and cost-effectiveness analyses
• Debt management
• Role, budgeting, and management of foreign aid
• Fiscal aspects of external and domestic debt management
• Negotiation techniques and conflict resolution

Who should apply to this program?

BUDGET is designed for middle- and senior-level managers with a substantial record related to public service such as budget analysts, administrators and officials in ministries of finance and planning, managers of public enterprises, professionals in aid agencies, economists, and accountants and auditors.

Application Details

What is the application process?

To submit an application and to check for additional program information, visit us online at dcid.sanford.duke.edu.

Priority application deadline: June 7, 2019

When and where will this program be held?

July 7-26, 2019

Duke Center for International Development (DCID)
Sanford School of Public Policy
Duke University
Durham, North Carolina, U.S.A.

2019 program fee: $9,750

What is included?

Program fee includes housing, local transportation, emergency medical insurance, course materials, social activities (optional), use of a laptop computer for the duration of the program, and access to the Duke University Libraries and computer facilities.

Participants are typically sponsored by their employer or a funding organization. Candidates should approach their current employer or other funding organizations as soon as possible to obtain financial support. Duke University and DCID do not offer scholarships or financial aid.

Please contact DCID for more information.

phone: +1 919-613-9277
fax: +1 919-681-0831
email: dcidexed@duke.edu
web: dcid.sanford.duke.edu
Duke University & DCID  Duke University is a world-class academic institution and one of the top 10 universities in the United States. It is an independent, comprehensive, coeducational research university that offers a variety of outstanding undergraduate and graduate programs consistently ranked at or near the top of their respective fields.

The Duke Center for International Development (DCID) is an interdisciplinary training, advisory, and research unit offering cutting-edge graduate degree and executive education programs in international development policy. DCID is a unit within the Sanford School of Public Policy.

Sanford School of Public Policy
Duke University

Budgeting and Financial Management in the Public Sector (BUDGET)

phone: +1 919-613-9277
fax: +1 919-681-0831
email: dcidexed@duke.edu
web: dcid.sanford.duke