



Budgeting and Financial Management in the Public Sector

July 23 - August 11, 2017



"My experience during these last three weeks will be an asset for my lifetime, and I will use the knowledge that I have gained here for the betterment and prosperity of my country."

Hikmat Bhandari,
BUDGET participant



Duke Center
for International
Development

The Program

Budgeting and financial management are at the core of economic and public sector reform programs around the world. With the growing pressures for enhanced service delivery and the challenges of budgetary crises and fiscal shocks, the need for improved budget processes and innovative financial management techniques is increasingly felt in developing and emerging economies. As a participant in the *Budgeting and Financial Management in the Public Sector (BUDGET)* program, now in its fourteenth year at Duke, you will develop the analytical and operational skills required to reform budget systems and strengthen public financial management. During this intensive three-week training course, you will have the opportunity to analyze the budget system reforms in several countries around the world through a combination of lectures, case studies, negotiation sessions, and hands-on computer exercises.

"The program has been an eye-opener for us. We have gotten a very good understanding of the budgeting process and the opportunity to [learn] what efforts have been made, what are the challenges, and what is the way forward." Decker Paye, BUDGET participant



The Faculty

Professor Graham Glenday
PhD in Public Policy,
Harvard University

Professor GP Shukla
PhD in Political Economy and
Government, Harvard University

The directors and other Duke faculty from the Public Finance Group have extensive experience in work, advising, research, and executive education in all areas of budgeting and public financial management in a wide range of developing and emerging economies. Additional expert faculty are drawn from the IMF, World Bank, and other leading institutions.

In the BUDGET program, you will learn about:

- The relationship between the government budget and the national economy
- Input, output, and outcome-oriented budget systems for budget formulation and management
- Analytical techniques and tools such as cost-benefit analysis in capital budgeting, revenue forecasting, and costing of public services
- Negotiation skills in budgeting
- Issues in the implementation of program and performance budgeting
- Evolving use and roles of quality indicators for policies, institutions, and processes in public financial management and budgeting
- Issues and challenges in promoting budget and financial reform
- Budgetary aspects of fiscal decentralization

What topics will be covered?

- Budget and macro-economy
- Public finance and economic growth
- Budget and stabilization policy
- Revenue forecasting techniques
- Management and organization of budget processes
- Alternative budget frameworks including MTEF (medium-term expenditure framework)
- Input-control and output-oriented performance or results-based budgeting techniques
- Balanced scorecard approaches to budgeting and management
- Budget as an instrument of managerial performance
- Monitoring and evaluation of budget performance
- Indicators of budget policy, institutions, and processes
- Budget implementation, cash management, and budget monitoring techniques
- Fiscal transparency standards and assessment
- Fiscal decentralization and budgeting
- Budgeting and poverty reduction strategies
- Capital budgeting, cost-benefit, and cost effectiveness analyses
- Debt management
- Role, budgeting, and management of foreign aid
- Fiscal aspects of external and domestic debt management
- Negotiation techniques and conflict resolution

Who should apply to this program?

BUDGET is designed for middle- and senior-level managers with a substantial record related to public service such as budget analysts, administrators and officials in ministries of finance and planning, managers of public enterprises, professionals in aid agencies, economists, and accountants and auditors.

Application Details

What is the application process?

To submit an application and to check for additional program information, visit us online at dcid.sanford.duke.edu.

Priority application deadline:
June 23, 2017

When and where will this program be held?

July 23 – August 11, 2017

Duke Center for International Development (DCID)
Sanford School of Public Policy
Duke University
Durham, North Carolina, U.S.A.

2017 program fee: \$9,500

What is included?

Program fee includes housing, local transportation, emergency medical insurance, course materials, social activities (optional), use of a laptop computer for the duration of the program, and access to the Duke University Libraries and computer facilities.

Participants are typically sponsored by their employer or a funding organization. Candidates should approach their current employer or other funding organizations as soon as possible to obtain financial support. Duke University and DCID do not offer scholarships or financial aid. Please contact DCID for more information.

phone: +1 919-613-9277

fax: +1 919-681-0831

email: dcidexed@duke.edu

web: dcid.sanford.duke.edu





**Sanford School of Public Policy
Duke University**

Duke University & DCID Duke University is a world-class academic institution and one of the top 10 universities in the United States. It is an independent, comprehensive, coeducational research university that offers a variety of outstanding undergraduate and graduate programs consistently ranked at or near the top of their respective fields.

The Duke Center for International Development (DCID) is an interdisciplinary training, advisory, and research unit offering cutting-edge graduate degree and executive education programs in international development policy. DCID is a unit within the Sanford School of Public Policy.

*Contact us today for
more information.*

**Budgeting and Financial Management
in the Public Sector (BUDGET)**



**Duke Center
for International
Development**

phone: +1 919-613-9277
fax: +1 919-681-0831
email: dcidexed@duke.edu
web: dcid.sanford.duke